Revenue Enhancement Implementation



## What is a successful project?





## How do we get there?

Set reasonable expectations

- 1. Does the project fit the mission?
- 2. Does the visitor want it?
- 3. What is your timeline?
- 4. What barriers do you have to overcome?
- 5. Who will be part of your team?



#### Take the next step

Have a sound methodology

- 1. Make an honest assessment of all project costs
- 2. Develop a P&L
- 3. Be realistic in your ROI
- 4. Fully vet the costs again with a team of experts



# Keep going

List the Requirements

- 1. What is your timeline to get this done?
- 2. What permits do you need?
- 3. What services will you require?
- 4. How will you monitor your project?
- 5. What are the ongoing costs?
- 6. How will you overcome adversities?
- 7. How will you monitor the project once installed?
- 8. Oh Yeah, What did the public actually want again?



#### Don't hurt yourself when you start to run...

Ensure you have the resources and support

- 1. Have your team together before you begin
- 2. Enter the project in PID so it can be vetted by others
- 3. Will you need Service Center support?
- 4. Do you need local community support?



#### Home Stretch

Expect worst case

Don't set your sights on positive expectations. Think about worst case scenarios.

- 1. Expect goofs, mistakes, and failures
- 2. Have a plan
- 3. Have your team made up of experts, believers, and naysayers



## Automated Pay Parking Machines with Phone App

- Set reasonable expectations
- Have a sound methodology
- List the requirements
- Ensure you have the resources
- Expect conflict, goofs, and failure and identify the issues



#### Questions

If you have questions regarding the content in this presentation, please reach out to Brian Ketterer at <u>brian.ketterer@parks.ca.gov</u>.